

From the Chairman's Desk



Navigating the current global economic downturn will require dexterity and a sound business strategy. We will continue to deliver sustainable value to our stakeholders...

Welcome to the first issue of the EMS Energy newsletter – Energize, designed to reach everyone who is important to us.

Through Energize, we bring you timely communication about the company's growth strategies, projects, products and services, and partnerships. This is in line with our commitment to high standards of corporate governance, a promise to our shareholders. I also see the newsletter as a great way for all our employees to keep updated and feel connected to the company and their colleagues.

2008 has been a year of repositioning and consolidation. As a group, EMS Energy has refocused and is guided by a strong corporate strategy that will continue to provide our customers in the marine, oil and gas industries with reliable and best-in-class engineering products and services for many years. To date, we have built a solid reputation and created a trusted brand. We will leverage that confidence in our brand, track record in turnkey projects and engineering capabilities to position the company as an enabler in the energy supply chain, empowering our customers with optimal end-to-end engineering solutions.

We have now completed the acquisition of 60% of the equity interest in the issued and paid-up capital of Oilfield Services and Supplies Pte Ltd ("OSSPL") that will allow us to derive synergy and efficiency in our supply chain to grow the energy services business. Recently, EMS Energy was

also awarded a US\$11 million contract for turnkey engineering, construction and commissioning of a Derrick Equipment Set package.

Our plans to sustain growth by expanding our geographical footprint in strategic locations are moving full steam ahead. We will be seeking opportunities regionally.

Navigating the current global economic downturn will require dexterity and a sound business strategy. This year EMS Energy will continue to deliver sustainable value to our stakeholders by exercising tight controls over our operations to ensure optimal returns in target markets. We will remain innovative in meeting our customers' requirements and increase our global touch points through networks and offices. We will also continue to strengthen our environmental and water services segment.

Our employees remain our key assets. Without them, EMS Energy could not grow and outperform our competition. The management and I are committed to nurturing our employees and realizing their potential as we take the company to the next level.

On behalf of the Board and the management, I wish everyone a successful year ahead. Enjoy Energize!

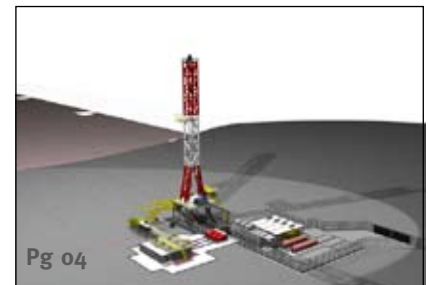
Ting Teck Jin
Executive Chairman and CEO

Featured Articles



Redefinition of the EMS Energy Brand

A brand revitalisation to reflect the global nature and market focus of EMS Energy's business in the marine, oil and gas industry was carried out last year.



Super Easy Move Drilling Rig ("SEM Rig")

The EMS Super Easy Move Drilling Rig ("SEM Rig") facilitates fast rig moves with minimal disassembly and rig-up.



Strong Demand for Equipment Continues

EMS Energy Completes Acquisition of Oilfield Services and Supplies



EMS Energy through its subsidiary, EMS Offshore Pte Ltd has completed the acquisition of 60% of the equity interest in the issued and paid-up capital of Oilfield Services and Supplies Pte Ltd (“OSSPL”) through a sale and purchase agreement. The acquisition will give EMS Energy a controlling interest in OSSPL, a manufacturer of downhole drilling tools, and

provider of machining and drilling services for the oil, gas, and mining exploration industries in Singapore, India and Thailand.

The acquisition of OSSPL, a Singapore-incorporated company established since 1997, is in line with EMS Energy’s business strategy to expand into related engineering services. OSSPL will be managed strategically

as a business unit led by industry veteran, Mr Ong See Kong, Managing Director of OSSPL.

OSS operates from Singapore, India and Thailand through OSSPL, OSS India and SVP respectively and has a 99% equity interest in the issued and paid-up share capital of OSS India and a 30% equity interest in the issued and paid-up capital of SVP.

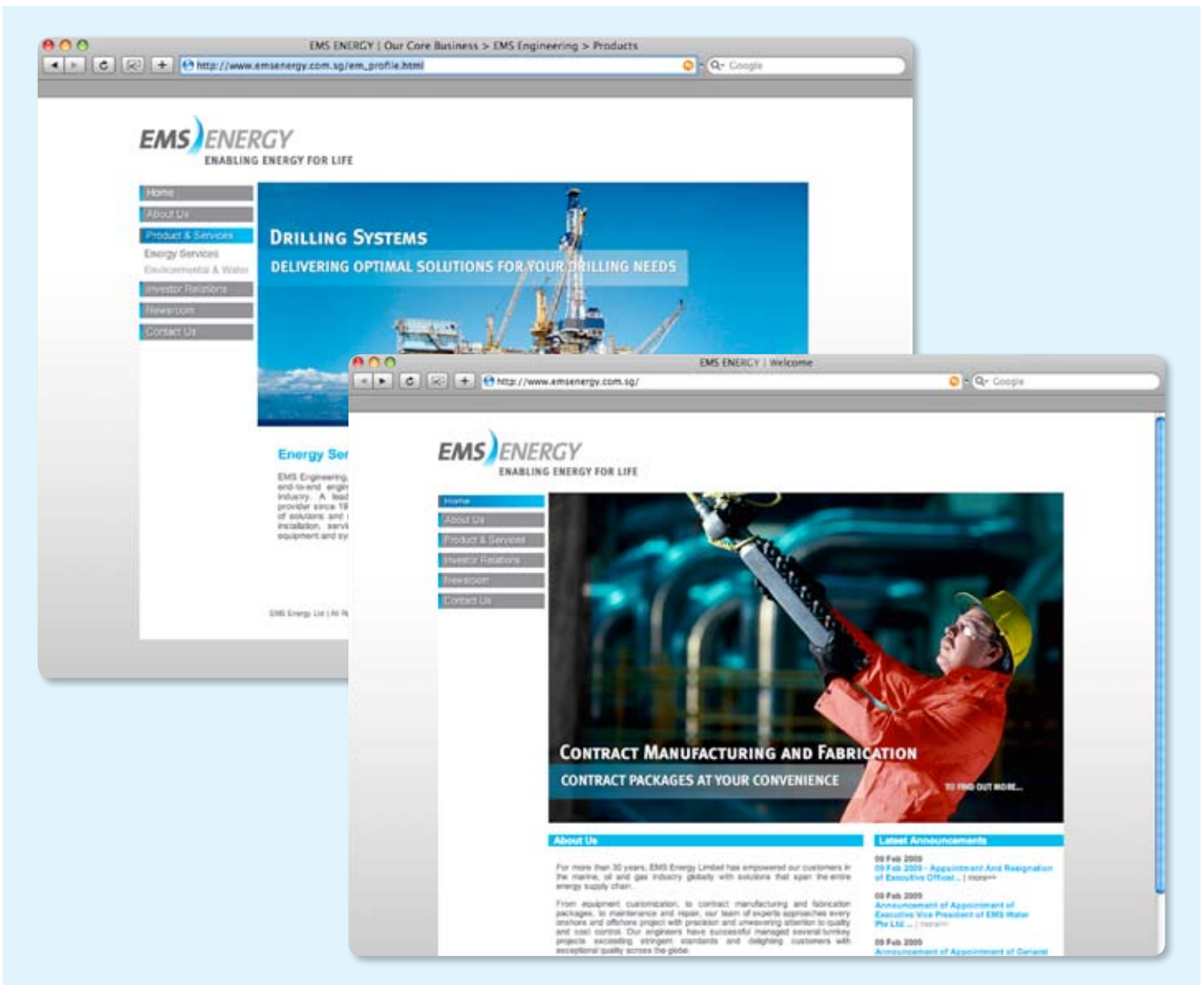


ISO 9001 Certified

EMS Energy is dedicated to continually upgrading and improving our quality management system to meet the marine and offshore industry standards and cater to customers’ demanding and global expectations. We had successfully renewed our ISO 9001 certification (awarded by PSB TUV in October 2008) with the new Quality Manual and Procedures, which encompass a process approach to total quality management.

This successful recertification is testament to our strong internal quality management system, which has continued to withstand the scrutiny of a rigorous external review by PSB TUV. It serves to assure our customers that EMS Energy has dedicated adherence to stringent quality management process and control.

Redefinition of the EMS Energy Brand



A brand revitalisation to reflect the global nature and market focus of EMS Energy's business in the marine, oil and gas industry was carried out last year. EMS Energy's corporate tagline, "Enabling Energy for Life" encapsulates our role as an enabler in the international energy supply chain - as a provider of engineering solutions to customers in the global marine, oil and gas industries discovering, producing and delivering energy to power the world over.

Central to the brand exercise is the articulation of EMS Energy's corporate strategy to position itself as a company of cutting-edge engineering with a tradition of service excellence. A strong player with

global ambition, today we have successfully expanded our offering beyond equipment fabrication. We have delivered several international turnkey projects and expanded our customer touch-points, networks and offices in key marine, oil and gas hubs. EMS Energy's value proposition is accurately summarized in the tagline, "Engineering with Precision".

From equipment customization, to contract manufacturing and fabrication packages, to maintenance and repair, EMS Energy approaches every onshore and offshore project with precision and unwavering attention to quality and cost control, exceeding stringent standards and satisfying customers around the globe.

"Power Stroke" Symbol
EMS Energy Logotype

EMS ENERGY
ENABLING ENERGY FOR LIFE

Getting to know The EMS Energy logo

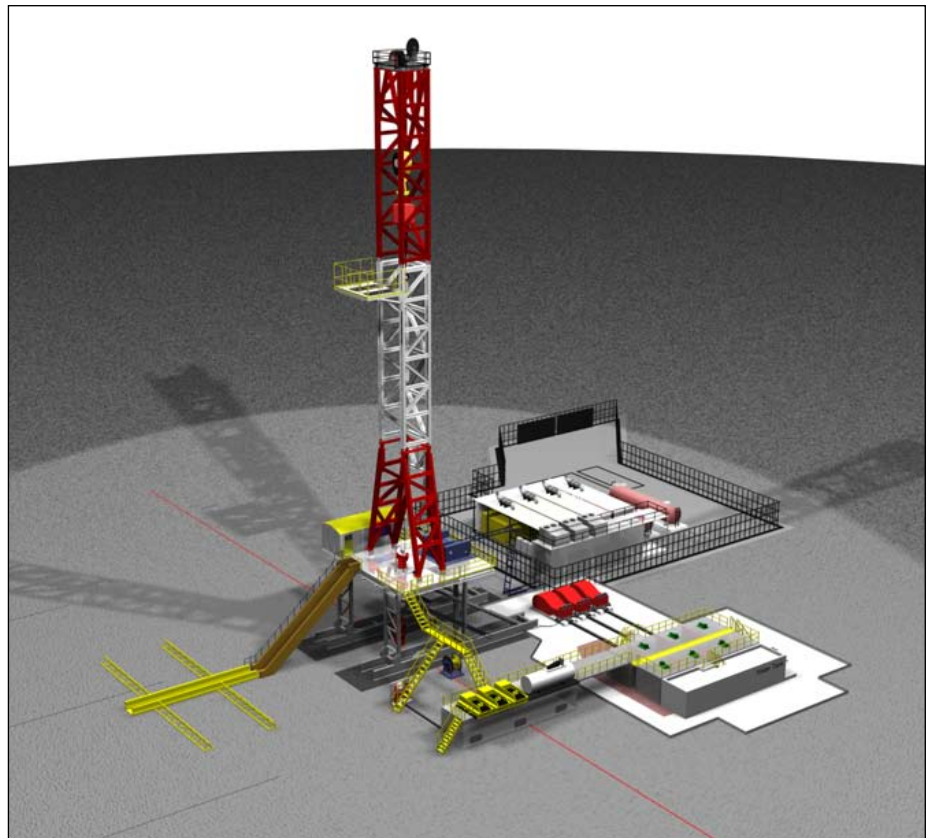
The EMS Energy Logo comprises the "Power Stroke" symbol, the EMS Energy logotype and the strapline.

The colours used in the "Power Stroke" communicate the today and tomorrow of our business: the darker blue represents oil and the lighter blue represents the future of bio/cleaner fuels. The boldness of the stroke itself communicates the resilience of the business, as well as the strength and force of EMS Energy in enabling that energy is discovered, produced and delivered everyday.

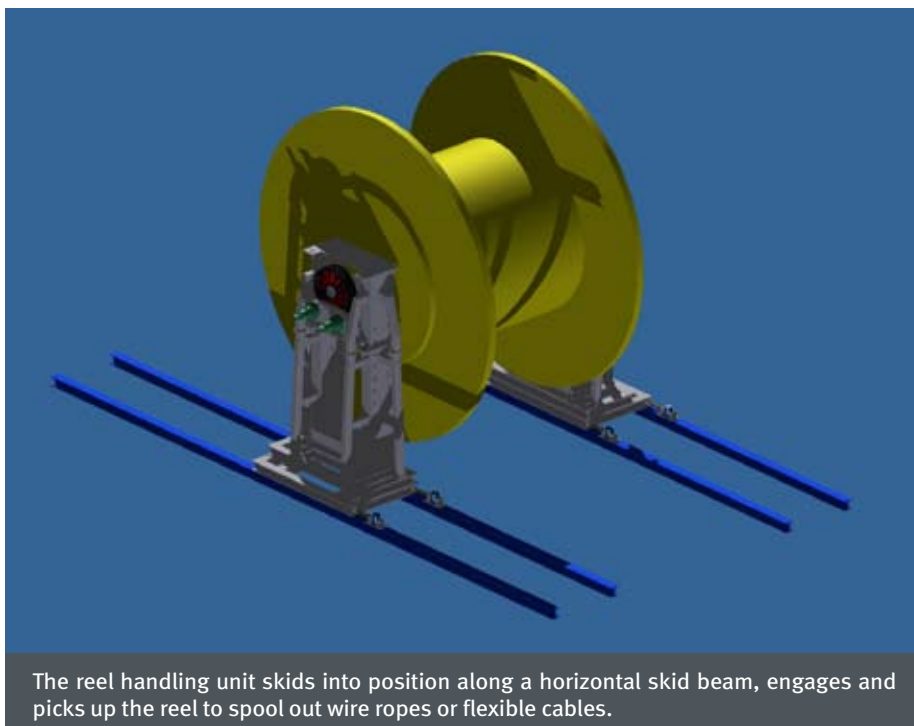
EMS Energy's logo is an important asset symbolizing the characteristics of EMS Energy such as its energy and vibrant nature and represents EMS Energy.

Super Easy Move Drilling Rig (“SEM Rig”)

The EMS Super Easy Move Drilling Rig (“SEM Rig”) is designed to facilitate fast rig moves with minimal disassembly and rig-up. Integrating the latest AC drilling technology for safer, cost effective and efficient drilling operations, it has a maximum drilling depth of 5,000m/ 6,000m (16,400ft/ 19,700ft) for a 1500HP and 2000HP (rated input power) draw-works respectively. The rated power of each pump is 1600HP and the maximum static hook load is 750,000lbs/ 1,000,000lbs with 10/12 lines to the traveling block. The 271/2”/371/2” rotary table is independently driven.



Designed to Scale 300-Ton Reel Handling System



The reel handling unit skids into position along a horizontal skid beam, engages and picks up the reel to spool out wire ropes or flexible cables.

EMS Energy has received an order from a Malaysian client to design and build a 300-ton reel handling system complete with a hydraulic power unit and remote controls. The reel handling system, to be installed onboard a work barge for offshore and construction activities, is scheduled for fast track delivery in June 2009.

Customized to handle reels up to 10m in diameter with a pulling force of 10 tons at a PCD of 10m, it features a dual height tower system to handle smaller reels in sites where height limitations are imposed. The maximum reel diameter is 4.5m in the lower height mode.

With maximum portability in mind, our engineers have designed the reel handling system with the aim of hassle-free disassembly for easy storage and transportation in standard ISO containers.



Strong Demand for Equipment Continues

In the first quarter of 2009, EMS Energy secured a series of new contracts underlining the ongoing demand for EMS engineering equipment for the marine, oil and gas industries.

Four sets of electrical capstans for use onboard a new built FPSO has been commissioned by a Singaporean shipyard. The capstans will be built to DNV requirements and rated for 12-ton line pull. Delivery is planned for May 2009.

EMS Energy will be delivering 4 sets of hydraulic tuggers winches and electro hydraulics power units for a dry dock in the Philippines in April 2009. These winches which can be used in repair operations such as pulling in vessels in the dry dock are rated for line pull up to 20 tons. They have a capacity to hold up to 500m of wire rope.

A 100-ton line pull auxiliary wire winch has been commissioned for offshore operation onboard a FPSO. The winch will be customized, classified to DNV standards and delivered in Singapore.

We have developed a new range of stern rollers for installation on Offshore Support Vessels (OSV) for a Korean customer's new building in a Japanese shipyard. EMS Energy will deliver 2 ship sets with an optional order for 3 more ship sets in the process of consideration. The stern roller is designed with safe working load of 525 tons on acting on a warp angle of 130 degrees and used to facilitate handling of offshore deep sea work. This stern roller is custom-designed and supplied on taper roller type bearing instead of the traditional bronze bushing bearing for enhanced reliability.

What's New from the Workshop



40-Ton Hose Handling Winch

In line with our strategy to provide end-to-end optimal solutions to our customers, we have recently designed, fabricated and delivered a range of winches.

40-Ton Hose Handling Winch

The 40-ton hose handling winch can be installed on a FPSO or a FSO. It can hoist and lower large hoses of between 12 to 24 inches in diameter onboard a FPSO from an offshore SBM or tanker.

16-Ton Umbilical Winch

This umbilical winch is well suited for a diving / geophysical / survey vessel. It has the capacity for storage of up to 3km of electrical / electronic cables & airline to be connected to underwater deep sea diving units and equipment.

50-Ton, 6 Points Mooring Winch

EMS Energy has designed, manufactured, and proof tested and delivered a 6 Point Mooring Winch system in a record 4 months. These 50-ton line pull winches are customized to suit customer requirements and are used onboard offshore construction barges; crane barges and accommodation barges, operating like a large floating hotel accommodation for up to hundreds of offshore personnel. These barges can be used for offshore maintenance and related operations for months and even years. These winches can be used to secure barges offshore (parking), or used to move the barges into various working positions for e.g. cable / pipe laying operations.



16-Ton Umbilical Winch



50-Ton, 6 Points Mooring Winch

In Brief

New and Expanded Operations to Offer Better Customer Service

The Production Department in Singapore has expanded to meet the increased number of projects this year. In addition, a new Field Service department has been set up to meet customer service requirements as a result of increasing projects and equipment delivered in 2008.

The department comprises a team of engineers and technicians highly skilled in hydraulics, electrical and mechanical engineering who will carry out trouble-shooting and onsite repair, instrumentation and maintenance.

Corporate

EMS Energy Makes Singapore 1000 and Singapore SME 500 list – second year running

EMS Energy has received recognition from the business community making the

Singapore 1000 and Singapore 500 list for 2009. These annual corporate accolades are conferred to companies and SMEs that achieve outstanding financial performance in the areas of sales/turnover, net profit and other financial indicators, by DP Info, and supported by Ernst & Young, IE Singapore, SPRING Singapore and the Business Times.

Appointments

Mr Ong See Kong joined the EMS Energy Board of Directors on 1 October 2008 as our Executive Director. An oil and gas industry veteran with more than 30 years of experience, Mr Ong is also the Managing Director of Oilfield Services and Supplies Pte Ltd.

Ms Wong Yoke Mun joined us as Assistant Finance Manager on 2 January 2009. Prior to joining us, she was a senior associate at BDO Binder Malaysia.

Mr Chan Kin Seng joined us as General Manager of Engineering & Marine

Services (Pte) Ltd on 4 January 2009. Mr Chan has over 30 years of experience in the engineering and marine offshore industry having worked in major regional shipyards. Prior to joining EMS Energy, he was working in Keppel Shipyard Limited.

Mr Oh Geok Chuang Johnson joined us as Assistant Service Manager on 2 January 2009 from Liebherr Singapore. Mr Oh has 14 years of engineering experience having started his career with the Republic of Singapore Air Force.

Mr Anil Chitre joined us as Executive Vice President of EMS Water Pte Ltd in 8 January 2009. He has close to 30 years of experience in the water and wastewater, and pollution control industry.

Mr Jayaraj Nayak joined the Group as Manager, Process & Technology of EMS Water Pte Ltd in 20 October 2008. He has 20 years of experience in the water and wastewater industry.

Events

EMS Energy Dinner & Dance @ Carlton Hotel on 20 Dec 2008



Ting Teck Jln, Executive Chairman and CEO & Dagfinn Olav Tegnander, Non-Executive Director, EMS Energy Limited



Cheers from the Production team



Executive Chairman, Ting Teck Jln giving his address



Everyone enjoyed the festivities



Ong See Kong, Executive Director, EMS Energy Limited and Managing Director of Oilfield Services and Supplies Pte Ltd (centre) and his team



VIP's Table

Health and Safety



New Committee Demonstrates Commitment to Health and Safety

EMS Energy places priority on the health and safety of our workforce. We have recently established a 10-men Safety committee headed by Chan Kin Seng, General Manager to look into improving the company's safety and health issues. This committee is supported by the management of EMS Energy, who strongly believes in achieving an accident-free workplace. An immediate

priority for the committee is the update of the Safety Handbook that documents the Safety Management System for EMS Energy. The handbook explains the system procedures, which regulates the safety of the operations within the workplaces and explains the job-related procedures that must be followed by all EMS Energy employees and sub-contractors. The committee is also looking into the BizSAFE program by the Ministry of Manpower to help the company work towards the collective goal of attaining BizSAFE level 5.

Network of Offices

Group Headquarters

Singapore

EMS Energy Limited
10 Tuas Avenue 11
Singapore 639076
T: (+65) 6861 2722
F: (+65) 6861 5655
E: mail@emsenergy.com.sg

Contact:

Mr Chan Kin Seng
General Manager

China

Representative Office

473 Officer Tower, Poly Plaza
No. 14 South Dong Zhi Men Street
Dong Cheng District, Beijing P.R.C
Post Code 100027
T: (+86) 10 6552 8850
F: (+86) 10 6552 8851
E: mail@emsenergy.com.sg

Contact:

Ms Jessie Tang
Office Manager

USA

Representative Office

16342 Chimneystone Drive
Houston, TX 77095
T: (+281) 345 7904
E: mail@emsenergy.com.sg

Contact:

Mr Leo Keyser
Vice President, Engineering

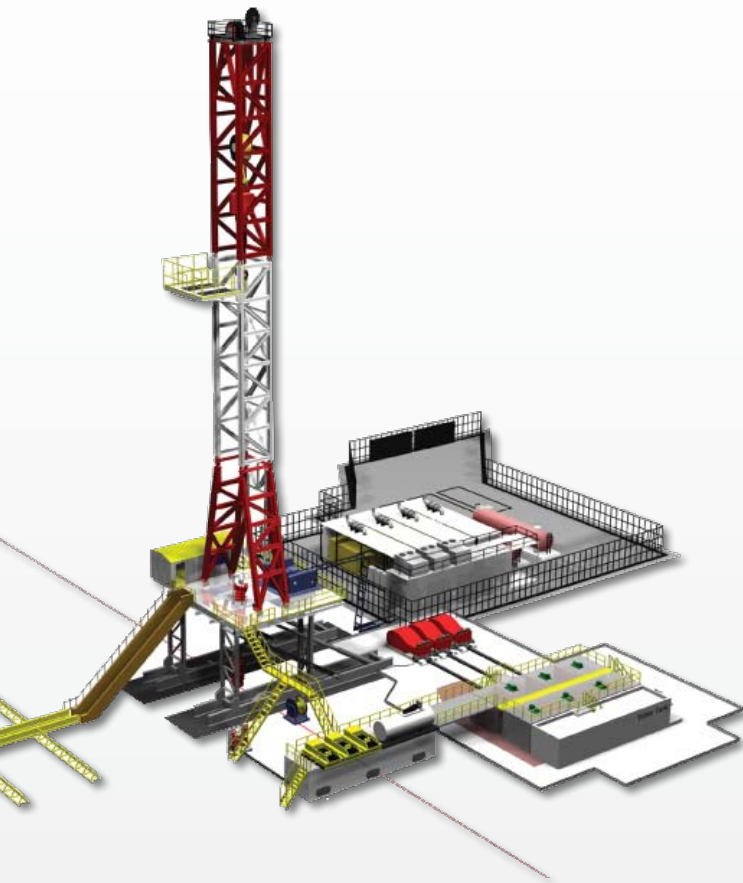
Malaysia

Representative Office

Unit No. 13.01, 13th Floor
Kompleks Antarabangsa
Jalan Sultan Ismail
50250 Kuala Lumpur
T: (+603) 2382 1005
F: (+603) 2382 1030
E: mail@emsenergy.com.sg

Contact:

Ms Elice Heng
Group Business
Development Manager



Engineering with Precision

We go to great lengths to ensure optimal engineering solutions and services to meet your unique needs and standards.

For more than 30 years, EMS Energy has empowered our customers in the oil and gas industry globally with solutions that span the entire energy supply chain. From equipment customization, to contract manufacturing and fabrication packages, to maintenance and repair, our team of experts approaches every onshore and offshore project with precision and unwavering attention to quality and cost control.

We provide flexible solutions to ensure you stay ahead.

Drilling System

- SEM Rig
- Truck Mounted Workover Rig
- Mobile Modular Workover Unit
- Derrick Equipment Set
- Hydraulic Workover Unit

Handling System

- Winches
- Cranes
- Deck Handling/ Mooring Equipment
- Offshore Equipment
- Control System

After-Sales and Services

- Global network
Service within 48 hours
24/7 service hotline
- Commissioning
 - Retrofitting
 - Conversion
 - Maintenance and Inspection
 - Spare Parts Inventory
 - Training

Independent Hydraulic System Ready for Rig Up



Mast Raise by Hydraulic Cylinder



Mast Fully Erected



Sub-Structure Raise by Hydraulic Cylinder



Rig Fully Erected



Complete Assembly

